Half-Year Report 2024

International and a second second



SET RE

Delivering Growth – in Asia and Beyond.

Contents

- 3 Key Figures
- 4 Interim Consolidated Income Statement
- 5 Interim Consolidated Statement of Comprehensive Income
- 6 Interim Consolidated Statement of Financial Position
- 7 Interim Consolidated Statement of Changes in Equity
- 8 Interim Consolidated Cash Flow Statement
- 10 Notes to the Interim Consolidated Financial Statements
- 16 Alternative Performance Measures

Key Figures

| Consolidated Income Statement At | | | | | |
|----------------------------------|------------------------|------------------------|-------------|-------------|--|
| in CHF millions | January – June 2024 | January – June 2023 | Change in % | Change in % | |
| Net sales | 5,441.1 | 5,623.8 | (3.2) | 3.3 | |
| Core operating profit (EBIT) | 163.6 | 162.6 | 0.6 | 8.2 | |
| Operating profit (EBIT) | 160.6 | 158.5 | 1.3 | 9.1 | |
| Core profit after tax | 118.2 | 106.4 | 11.1 | 16.7 | |
| Profit after tax | 114.8 | 107.1 | 7.2 | 13.2 | |
| Free cash flow | 160.8 | 179.0 | (10.2) | n/a | |

Consolidated Statement of Financial Position

| in CHF millions | June 30, 2024 | December 31, 2023 |
|--|---------------|----------------------|
| Total assets | 5,538.5 | 5,471.2 |
| Equity attributable to the shareholders of DKSH Holding Ltd. | 1,714.8 | 1,686.9 |
| Net operating capital (NOC) | 1,738.5 | 1,692.4 |
| Net cash/(debt) | (10.2) | 6.5 |
| Core return on net operating capital (RONOC) (in %) | 19.1 | 18.7 |
| Core return on equity (ROE) (in %) | 13.4 | 11.7 |

| Earnings per Share | | |
|----------------------------|------------------------|------------------------|
| in CHF | January – June 2024 | January – June 2023 |
| Basic earnings per share | 1.71 | 1.59 |
| Diluted earnings per share | 1.71 | 1.59 |

Other

| | June 30, 2024 | December 31, 2023 |
|-----------------------|---------------|----------------------|
| Headcount | 28,186 | 29,040 |
| Full-time equivalents | 26,403 | 27,062 |

¹ Constant exchange rates (CER): 2024 figures converted at 2023 exchange rates.

4

Interim Consolidated Income Statement (unaudited)

| in CHF millions ¹ Not | January – June 2024 | January – June 2023 |
|---|------------------------|------------------------|
| Net sales | 5,441.1 | 5,623.8 |
| Other income | 7.1 | 10.1 |
| Goods and materials purchased and consumables used | (4,633.7) | (4,779.0) |
| Employee benefit expenses | (371.4) | (393.9) |
| Depreciation and amortization | (60.7) | (65.3) |
| Other operating expenses | (222.5) | (235.2) |
| Share of profit and loss of associates and joint ventures | 0.7 | (2.0) |
| Operating profit (EBIT) | 160.6 | 158.5 |
| Financial income | 6.0 | 8.4 |
| Financial expense | (6.8) | (16.0) |
| Loss on sale of subsidiaries ² | - | (1.9) |
| Profit before tax | 159.8 | 149.0 |
| Income tax expenses | (45.0) | (41.9) |
| Profit after tax | 114.8 | 107.1 |
| Attributable to | | |
| Shareholders of DKSH Holding Ltd. | 111.2 | 103.4 |
| Non-controlling interest | 3.6 | 3.7 |
| Earnings per share for profit attributable to the shareholders of DKSH Holding Ltd. | | |
| Basic earnings per share | 1.71 | 1.59 |
| Diluted earnings per share | 1.71 | 1.59 |

¹ Except for earnings per share (in CHF).

² Upon classification of the assets and liabilities relating to the Consumer Goods business activities of DKSH Smollan Fieldmarketing in Thailand, Malaysia, Taiwan and Vietnam in the first six months of 2023 to Assets and Liabilities classified as held for sale, a revaluation loss of CHF 1.9 million was recorded within loss on sale of subsidiaries. The business was sold in the second half of 2023.

Interim Consolidated Statement of Comprehensive Income (unaudited)

| in CHF millions | January – June 2024 | January – June 2023 |
|---|------------------------|------------------------|
| Profit after tax | 114.8 | 107.1 |
| Other comprehensive income | | |
| Currency translation differences | 40.9 | (71.0) |
| Items that may be reclassified to profit or loss | 40.9 | (71.0) |
| Remeasurements on defined benefit plans, net of tax of CHF 0.5 million in current and CHF 0.2 million in prior period | 1.8 | 0.7 |
| Items that will not be reclassified to profit or loss | 1.8 | 0.7 |
| Other comprehensive income | 42.7 | (70.3) |
| Total comprehensive income | 157.5 | 36.8 |
| Attributable to | | |
| Shareholders of DKSH Holding Ltd. | 151.8 | 42.4 |
| Non-controlling interest | 5.7 | (5.6) |

Interim Consolidated Statement of Financial Position (unaudited)

| in CHF millions | June 30, 2024 | December 31, 2023 - restated¹ |
|--|------------------|-------------------------------------|
| Cash and cash equivalents | 501.6 | 687.2 |
| Trade receivables | 1,860.9 | 1,840.7 |
| Inventories | 1,267.7 | 1,138.0 |
| Prepaid expenses and contract assets | 45.0 | 32.0 |
| Other receivables | 383.1 | 330.9 |
| Current income tax receivables | 40.0 | 36.5 |
| Current assets | 4,098.3 | 4,065.3 |
| Intangible assets | 819.7 | 785.6 |
| Property, plant and equipment | 145.6 | 143.6 |
| Right-of-use assets | 250.8 | 261.5 |
| Financial assets | 42.6 | 39.0 |
| Investments in associates and joint ventures ¹ | 103.0 | 98.2 |
| Retirement benefit assets | 25.1 | 22.9 |
| Deferred tax assets | 53.4 | 55.1 |
| Non-current assets | 1,440.2 | 1,405.9 |
| Total assets | 5,538.5 | 5,471.2 |
| Borrowings | 89.1 | 211.9 |
| Lease liabilities | 56.4 | 54.2 |
| Trade payables | 2,275.3 | 2,025.3 |
| Current income tax liabilities | 57.2 | 55.8 |
| Other payables, accrued expenses and contract liabilities | 545.6 | 566.8 |
| Current provisions | 1.1 | 1.5 |
| Current liabilities | 3,024.7 | 2,915.5 |
| Borrowings | 422.7 | 468.8 |
| Lease liabilities | 213.9 | 223.3 |
| Other non-current liabilities | 37.4 | 62.9 |
| Deferred tax liabilities | 33.7 | 28.3 |
| Non-current provisions | 7.3 | 6.6 |
| Retirement benefit obligations | 27.9 | 27.9 |
| Non-current liabilities | 742.9 | 817.8 |
| Total liabilities | 3,767.6 | 3,733.3 |
| Share capital | 6.5 | 6.5 |
| Reserves and retained earnings | 1,708.3 | 1,680.4 |
| Equity attributable to the shareholders of DKSH Holding Ltd. | 1,714.8 | 1,686.9 |
| Non-controlling interest | 56.1 | 51.0 |
| Total equity | 1,770.9 | 1,737.9 |
| Total equity and liabilities | 5,538.5 | 5,471.2 |

¹ Upon further delay of the sales process the investment in Bovet has been reclassified to Investments in associates. For the previous period, CHF 18.0 million has been reclassed from Assets classified as held for sale to Investments in associates and joint ventures. There is no restatement of the Consolidated Income Statement based on materiality assessment.

Interim Consolidated Statement of Changes in Equity (unaudited)

| | | | | | | Total equity attributable | | |
|---|------------------|--------------------|-------------------------|-------------------|----------------------|--------------------------------|------------------------------------|-----------------|
| | | | | | | to sharehold- | | |
| in CHF millions | Share capital | Treasury shares | Currency translation | Other reserves | Retained earnings | ers of DKSH Holding Ltd. | Non-con- trolling in- terest | Total equity |
| As of January 1, 2024 | 6.5 | (6.8) | (486.1) | 234.2 | 1,939.1 | 1,686.9 | 51.0 | 1,737.9 |
| Profit after tax | - | - | - | - | 111.2 | 111.2 | 3.6 | 114.8 |
| Other comprehensive income | - | - | 38.8 | - | 1.8 | 40.6 | 2.1 | 42.7 |
| Total comprehensive income | - | - | 38.8 | - | 113.0 | 151.8 | 5.7 | 157.5 |
| Purchase of treasury shares | - | (3.1) | - | - | - | (3.1) | - | (3.1) |
| Vested share-based payment awards | - | 4.7 | - | - | (4.7) | - | - | - |
| Share-based payments | - | - | - | - | 1.8 | 1.8 | - | 1.8 |
| Changes related to put options for non-controlling interests | - | - | - | - | 23.5 | 23.5 | (0.6) | 22.9 |
| Dividend | - | - | - | - | (146.1) | (146.1) | - | (146.1) |
| As of June 30, 2024 | 6.5 | (5.2) | (447.3) | 234.2 | 1,926.6 | 1,714.8 | 56.1 | 1,770.9 |
| | | | | | | | | |
| in CHF millions | | | | | | | | |
| As of January 1, 2023 | 6.5 | (7.0) | (346.1) | 234.2 | 1,870.9 | 1,758.5 | 67.8 | 1,826.3 |
| Profit after tax | - | - | - | - | 103.4 | 103.4 | 3.7 | 107.1 |
| Other comprehensive income | - | - | (61.7) | - | 0.7 | (61.0) | (9.3) | (70.3) |
| Total comprehensive income | - | - | (61.7) | - | 104.1 | 42.4 | (5.6) | 36.8 |
| Purchase of treasury shares | - | (6.2) | - | - | - | (6.2) | - | (6.2) |
| Vested share-based payment awards | - | 6.4 | - | - | (6.4) | - | - | - |
| Share-based payments | - | - | - | - | 2.4 | 2.4 | - | 2.4 |
| Changes related to put options for non-controlling interests | - | - | - | - | 11.6 | 11.6 | 1.4 | 13.0 |
| Dividend | - | - | - | - | (139.6) | (139.6) | (3.7) | (143.4) |
| As of June 30, 2023 | 6.5 | (6.8) | (407.8) | 234.2 | 1,843.0 | 1,669.1 | 59.9 | 1,729.0 |

Interim Consolidated Cash Flow Statement (unaudited)

| in CHF millions Note | January – June 2024 | January – June 2023 |
|--|------------------------|------------------------|
| Profit before tax | 159.8 | 149.0 |
| | | |
| Non-cash adjustments | | |
| Depreciation, amortization and impairments on 3 | | |
| Property, plant and equipment | 14.3 | 15.7 |
| Intangible assets | 11.6 | 12.3 |
| Right-of-use assets | 34.8 | 37.3 |
| Share-based payment transaction expense | 1.8 | 2.4 |
| Gain/Loss on sale of tangible assets, intangible assets and financial assets | 1.1 | (0.5) |
| Financial income | (6.0) | (8.4) |
| Financial expense | 6.8 | 16.0 |
| Share of profit and loss of associates and joint ventures 3 | (0.7) | 2.0 |
| Loss on sale of subsidiaries | - | 1.9 |
| Change in provisions and other non-current liabilities | (6.9) | 0.2 |
| Change in other non-current assets | (1.5) | (1.4) |
| Working capital adjustments | | |
| Decrease/(increase) in trade and other receivables and prepayments | (36.0) | 46.0 |
| (Increase) in inventories | (92.4) | (147.7) |
| Increase in trade and other payables | 177.7 | 177.2 |
| Interest received | 5.1 | 1.9 |
| Interest paid | (17.2) | (19.2) |
| Income taxes paid | (41.8) | (49.2) |
| Dividend received from associates and joint ventures | 0.7 | - |
| Net cash flows from operating activities | 211.2 | 235.5 |
| Proceeds from sale of property, plant and equipment | 1.7 | 1.0 |
| Purchase of property, plant and equipment | (16.7) | (14.0) |
| Purchase of intangible assets | (2.2) | (7.3) |
| Purchase of financial assets/loans granted | (3.4) | (,) |
| Acquisition of subsidiary net of cash 4 | (22.3) | (8.2) |
| Net cash flows used in investing activities | (42.9) | (28.5) |

9

| in CHF millions | January – June 2024 | January – June 2023 |
|---|------------------------|------------------------|
| | | |
| Proceeds from current and non-current borrowings | 255.7 | 426.3 |
| Repayment of current and non-current borrowings | (432.4) | (433.6) |
| Repayment of leases | (31.5) | (40.1) |
| Dividend paid 5 | (146.1) | (139.6) |
| Dividend paid to non-controlling interest | - | (3.7) |
| Purchase of treasury shares | (3.1) | (6.2) |
| Net cash flows used in financing activities | (357.4) | (196.9) |
| Cash and cash equivalents, as of January 1 | 687.2 | 636.4 |
| Effect of exchange rate changes | 3.5 | (15.0) |
| Net increase/(decrease) in cash and cash equivalents | (189.1) | 10.1 |
| Cash and cash equivalents, as of June 30 ¹ | 501.6 | 631.5 |

¹ As of June 30, 2023, Cash and cash equivalents of CHF 4.0 million relating to the DKSH Smollan Fieldmarketing business was classified as Assets and Liabilities held for sale. The business was sold in the second half of 2023.

Notes to the Interim Consolidated Financial Statements

1. General Information

10

DKSH (the "Group") is a Market Expansion Services Group with a focus on Asia. DKSH helps other companies and brands to grow their business in new or existing markets.

The Group offers any combination of sourcing, market insights, marketing and sales, eCommerce, distribution and logistics as well as after-sales services. It provides business partners with expertise as well as on-the-ground logistics based on a comprehensive network of unique size and depth.

Business activities are organized into four specialized Business Units that mirror the Group's fields of expertise: Healthcare, Consumer Goods, Performance Materials and Technology.

DKSH Holding Ltd. is the parent company of DKSH Group. Its shares are listed on the SIX Swiss Exchange. The address of its registered office is Wiesenstrasse 8, 8008 Zurich, Switzerland.

These interim consolidated financial statements include the consolidated financial statements of the Group and its subsidiaries as of June 30, 2024. They were approved by the Board of Directors on July 15, 2024.

2. Basis of Preparation and Accounting Policies

Basis of Preparation

The interim consolidated financial statements for the six months ended June 30, 2024, are prepared in accordance with IAS 34. These interim consolidated financial statements do not include all the information and disclosures required for the annual financial statements, and should be read in conjunction with the Group's annual financial statements for the year ended December 31, 2023, which have been prepared in accordance with IFRS Accounting Standards.

Accounting Policies

The accounting policies adopted in the preparation of the interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December, 2023 except for the adoption of new standards effective as of 1 January, 2024. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective. Several amendments to existing standards apply for the first time in 2024, but do not have an impact on the interim condensed consolidated financial statements of the Group.

Amendments to IAS 7 and IFRS 7 "Supplier Finance Arrangements»: The amendments clarify the characteristics of supplier finance arrangements and require additional disclosure of such arrangements. The disclosure requirements in the amendments are intended to assist users of financial statements in understanding the effects of supplier finance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk. The amendments had no impact on the Group's interim condensed consolidated financial statements.

Amendments to IFRS 16: «Lease Liability in a Sale and Leaseback»: The amendments specify the requirements that a seller-lessee uses in measuring the lease liability arising in a sale and leaseback transaction, to ensure the seller-lessee does not recognise any amount of the gain or loss that relates to the right of use it retains. The amendments had no impact on the Group's interim condensed consolidated financial statements.

Amendments to IAS 1: «Classification of Liabilities as Current or Non-current»: The amendments specify the requirements for classifying liabilities as current or non-current and clarify:

- What is meant by a right to defer settlement
- That classification is unaffected by the likelihood that an entity will exercise its deferral right

• That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification.

In addition, a requirement has been introduced whereby an entity must disclose when a liability arising from a loan agreement is classified as non-current and the entity's right to defer settlement is contingent on compliance with future covenants within twelve months.

The amendments had no impact on the Group's interim condensed consolidated financial statements.

BEPS Pillar 2

As a multinational group with a turnover exceeding EUR 750.0 million, DKSH is in scope of the Pillar Two Model Rules that were issued by the OECD. The Pillar Two Model Rules

were brought into law by a significant number of jurisdictions in 2023 and take effect beginning 2024. Switzerland decided to implement Pillar Two by means of a constitutional amendment and the related Ordinance (22 December 2023) as per January 1, 2024.

The Group assessed to be exposed to BEPS Pillar 2 top-up

taxes in two countries (USA and Macau) in 2024 if the regulations had been fully implemented in 2024. However, as Switzerland has not yet introduced the Income Inclusion Rule (IIR) and the two countries not yet a Qualified Domestic Minimum Top-up Tax (QDMTT), the Group currently does not expect top-up tax exposure for the year 2024.

3. Segment Information

| in CHF millions | Healthcare | Consumer Goods | Performance Materials | Technology | Other/Elimi- nation | Group Total |
|--|------------|-------------------|--------------------------|------------|------------------------|----------------|
| Net sales | 2,776.6 | 1,703.2 | 708.4 | 252.9 | - | 5,441.1 |
| Depreciation, amortization and im- pairment | 18.6 | 20.6 | 7.8 | 5.1 | 8.6 | 60.7 |
| of which right-of-use assets | 9.1 | 16.3 | 2.2 | 1.6 | 5.6 | 34.8 |
| Share of profit and loss of associ- ates and joint ventures | - | - | - | 1.6 | (0.9) | 0.7 |
| Operating profit (EBIT) | 83.9 | 40.5 | 58.6 | 8.6 | (31.0) | 160.6 |
| Net finance costs | | | | | | (0.8) |
| Profit before tax | | | | | | 159.8 |

| in CHF millions | Healthcare | Consumer Goods | Performance Materials | Technology | Other/Elimi- nation | Group Total |
|--|------------|-------------------|--------------------------|------------|------------------------|----------------|
| Net sales | 2,809.8 | 1,788.0 | 767.0 | 259.0 | - | 5,623.8 |
| Depreciation, amortization and im- pairment | 18.8 | 24.1 | 7.4 | 4.8 | 10.2 | 65.3 |
| of which right-of-use assets | 10.0 | 17.9 | 1.3 | 1.2 | 6.9 | 37.3 |
| Share of profit and loss of associ- ates and joint ventures | - | - | - | 2.3 | (4.3) | (2.0) |
| Operating profit (EBIT) | 78.6 | 38.8 | 62.3 | 12.1 | (33.3) | 158.5 |
| Net finance costs | | | | | | (9.5) |
| Profit before tax | | | | | | 149.0 |

4. Acquisitions and Disposals

Acquisitions

During the first six months of 2024, the Group acquired the following businesses:

| Business | Country of incorporation | Equity interest acquired | Effective date | Employees (FTEs) |
|-------------------------|-----------------------------|-----------------------------|----------------|---------------------|
| Medipharm Sdn. Bhd. | Brunai | 100% | March 1, 2024 | 31 |
| Elite Organic Sdn. Bhd. | Malaysia | 100% | April 30, 2024 | 10 |

Effective March 1, 2024, the Group purchased the shares of Medipharm Sdn. Bhd., a privately held business based in Brunai. Medipharm represents a pharmaceutical and medical devices distributor in the local market of Brunai. From the date of acquisition, the business of Medipharm contributed net sales amounting to CHF 16.9 million and a profit after tax of CHF 1.4 million. Assuming the business had been acquired as of January 1, 2024, the contribution to net sales would have been CHF 21.5 million with a corresponding profit after tax of CHF 2.1 million.

Effective April 30, 2024, the Group purchased the shares of Elite Organic Sdn. Bhd., a privately held business based in Malaysia. Elite Organic represents a distributor of performance materials and provides value-added ingredients and services to the pharmaceutical, food, and nutraceutical industries in the territory of Malaysia. From the date of acquisition, the business of Elite Organic contributed net sales amounting to CHF 1.0 million and a profit after tax of CHF 0.1 million. Assuming the business had been acquired as of January 1, 2024, the contribution to net sales would have been CHF 3.1 million with a corresponding profit after tax of CHF 0.3 million. The goodwill of CHF 7.0 million relates to synergies and footprint improvements. None of the goodwill is expected to be deductible for income tax purposes. The allocation of the purchase price was based upon a preliminary valuation, and the estimates and assumptions used are subject to change within the one-year measurement period.

The contingent considerations are recorded at the acquisition date fair value based on the best estimate of future payments discounted with the appropriate interest rate reflecting the risk inherent in the arrangement. For both acquisitions the contingent considerations are split into a payment after year one and year two depending on the separate business performance (EBITDA) during the first and second year following the closing of the transaction. The share purchase agreement of Medipharm includes an additional payment after year two depending the continuation of the business relationship with five key suppliers while respective additional payment arrangement for Elite Organic is conditional on an accelerated business performance (EBITDA) and the continuation of the business relationship with one supplier. The purchase prices for Medipharm and Elite Organic are capped at CHF 22.2 million and CHF 9.2 million respectively.

The provisional fair values of the identifiable assets and liabilities relating to the acquisitions:

| in CHF millions | Total fair value recognized on acquisition of Medipharm | Total fair value recognized on acquisition of Elite Organic | Total fair value recognized on acquisitions |
|--|--|--|---|
| Assets | | Litte Organic | on acquisitions |
| Cash and cash equivalents | 3.3 | 1.3 | 4.6 |
| Trade receivables | 4.7 | 1.0 | 5.7 |
| Inventories | 5.0 | 0.9 | 5.9 |
| Intangible assets | 2.5 | 2.0 | 4.5 |
| Property, plant and equipment | 1.0 | - | 1.0 |
| Liabilities | | | |
| Trade payables | (3.3) | (0.3) | (3.6) |
| Other current liabilities | (0.3) | (0.1) | (0.4) |
| Deferred tax liabilities | (0.5) | (0.4) | (0.9) |
| Net assets acquired | 12.4 | 4.4 | 16.8 |
| Goodwill on acquisitions | 3.4 | 3.6 | 7.0 |
| Purchase consideration | 15.8 | 8.0 | 23.8 |
| Contingent consideration | (5.0) | (1.3) | (6.3) |
| Purchase consideration paid in cash | 10.8 | 6.7 | 17.5 |
| Cash and cash equivalents acquired | 3.3 | 1.3 | 4.6 |
| Net cash outflow | 7.5 | 5.4 | 12.9 |
| Contingent considerations and purchase price adjustments | | | 9.4 |
| Acquisition of subsidiary net of cash | | | 22.3 |

The finalization of the purchase price allocations for the businesses acquired in 2023 resulted in no significant adjustments. During the first six months of 2024 the Group has settled a closing payment adjustment for Bio Strategy of CHF 1.3 million.

In the first six months of 2024, the Group has settled earnouts relating to the acquisitions of Refarmed, Georg Breuer and Medworkz for an amount of CHF 2.5 million, CHF 5.3 million and CHF 0.3 million respectively.

Relating to the acquisitions of JW Foods and Medworkz income from revaluation of the contingent consideration liability of CHF 1.3 million was recorded.

Prior Year Acquisitions

In the first 6 months of 2023, the Group did not acquire any businesses.

Disposals

The Group did not dispose any business in the first 6 months of 2024 and 2023.

5. Equity

There were no changes in share capital during the first six months of 2024 and 2023.

During the first six months of 2024, the Group purchased 50'000 treasury shares for CHF 3.1 million. The Group used 63'972 treasury shares (CHF 4.7 million) for vested sharebased payment awards. The Group holds 79'004 treasury shares as of June 30, 2024.

During the first six months of 2023, the Group purchased 85'000 treasury shares for CHF 6.2 million. The Group used 83'169 treasury shares (CHF 6.4 million) for vested sharebased payment awards. The Group held 93'608 treasury shares as of June 30, 2023. An ordinary dividend of CHF 2.25 per registered share was paid during the 2024 interim period. Total dividend payments amounted to CHF 146.1 million. In 2023, a dividend

of CHF 2.15 per registered share was paid, resulting in total dividend payments of CHF 139.6 million.

6. Financial Instruments

Details of the carrying amounts and fair values of financial instruments by category and hierarchy levels are as follows:

| in CHF millions | June 30, 2024 | December 31, 2023 |
|--|------------------|----------------------|
| Financial assets at fair value through profit and loss | 2021 | 2020 |
| Derivative assets 2 | 8.5 | 5.8 |
| Convertible loan 3 | 17.7 | 17.0 |
| Total | 26.2 | 22.8 |
| Financial assets at amortized cost | | |
| Cash and cash equivalents ² | 501.6 | 687.2 |
| Trade receivables ² | 1,860.9 | 1,840.7 |
| Other receivables ²³ | 300.6 | 264.3 |
| Deposits to third party ² | 18.4 | 19.0 |
| Loans to associates ² | 6.6 | 3.0 |
| Total | 2,688.1 | 2,814.2 |
| Total financial assets | 2,714.3 | 2,837.0 |
| Financial liabilities at fair value through profit and loss | | |
| Contingent consideration liabilities 3 | 27.6 | 29.7 |
| Derivative liabilities 2 | 6.6 | 8.0 |
| Total | 34.2 | 37.7 |
| Financial liabilities at amortized cost | | |
| | 511.8 | 680.7 |
| Lease liabilities ⁵ | 270.3 | 277.5 |
| Liabilities related to put options of non-controlling interests ⁶ | 24.1 | 44.8 |
| Trade payables ² | 2,275.3 | 2,025.3 |
| Other payables ²⁴ | 206.3 | 157.4 |
| Total | 3,287.8 | 3,185.7 |
| Total financial liabilities | 3,322.0 | 3,223.4 |

¹ Level 1: The fair value is based on quoted prices in active markets

Level 2: The fair value is based on observable market data, other than quoted prices

Level 3: The fair value is based on valuation techniques using non-observable data

² Carrying amount is a resonable approximation for fair value.

³ Excluding VAT and other tax receivables and derivative financial instruments.

⁴ Excluding VAT and other tax payables, derivative liabilities.

⁵ No fair value disclosure required.

⁶ Thereof CHF 22.0 million included in other non-current liabilities and CHF 2.1 million in current liabilites.

Reconciliation of Level 3 Fair Values

The following table shows a reconciliation from the opening balances to the closing balances for Level 3 fair values:

| in CHF millions | Convertible loan | Contingent consideration |
|--------------------------|---------------------|--------------------------|
| As of January 1, 2023 | 10.3 | 46.4 |
| Additions / Acquisitions | - | 4.3 |
| Settlements | - | (19.0) |
| Fair value changes | 8.0 | (1.0) |
| Exchange differences | (1.3) | (1.0) |
| As of December 31, 2023 | 17.0 | 29.7 |
| Additions / Acquisitions | <u> </u> | 6.3 |
| Settlements | - | (8.1) |
| Fair value changes | (0.4) | (1.3) |
| Exchange differences | 1.1 | 1.0 |
| As of June 30, 2024 | 17.7 | 27.6 |

7. Commitments

The Group has no material commitments requiring disclosure as of June 30, 2024.

8. Events After Financial Reporting Date

There are no significant events after the financial position date.

Alternative Performance Measures

Definitions and Financial Details

In the communication to external stakeholders, DKSH uses financial performance measures which are not defined by IFRS Accounting Standards. These measures are used by management to assess the performance of the Group. Some of these measures, like Operating profit (EBIT), are defined by a reconciliation in the sections of the Annual Report where they appear. The other main alternative performance measures used by DKSH are defined and/or reconciled below.

Organic Growth

Organic growth is the difference between current and previous reporting period excluding Mergers & Acquisitions (M&A) and Foreign exchange effects (FX).

Mergers & Acquisitions

M&A includes the impact of the businesses acquired in the current and previous reporting period.

Foreign Exchange Effects

FX is the difference between current period reported figures at current versus previous period exchange rates.

The reconciliation between Net sales of current and previous reporting period as per Consolidated Income Statement is as follows:

| 2024 by Business Unit in CHF millions | January – June 2024 | Organic | M&A | FX | January – June 2023 |
|--|------------------------|---------|------|---------|------------------------|
| Healthcare | 2,776.6 | 143.6 | 19.1 | (195.9) | 2,809.8 |
| Consumer Goods | 1,703.2 | 20.1 | 16.1 | (121.0) | 1,788.0 |
| Performance Materials | 708.4 | (20.7) | 1.0 | (38.9) | 767.0 |
| Technology | 252.9 | (12.6) | 21.1 | (14.6) | 259.0 |
| Group Total | 5,441.1 | 130.4 | 57.3 | (370.4) | 5,623.8 |
| in % of 2023 | | 2.3 | 1.0 | (6.5) | |

| 2023 by Business Unit in CHF millions | January – June 2023 | Organic | M&A | FX | January – June 2022 |
|---|------------------------|---------|-------|---------|------------------------|
| Healthcare | 2,809.8 | 179.3 | 9.1 | (182.0) | 2,803.4 |
| Consumer Goods | 1,788.0 | 36.6 | - | (115.7) | 1,867.1 |
| Performance Materials | 767.0 | (26.7) | 131.7 | (57.4) | 719.4 |
| Technology | 259.0 | 50.1 | 20.9 | (18.3) | 206.3 |
| Group Total | 5,623.8 | 239.3 | 161.7 | (373.4) | 5,596.2 |
| in % of 2022 | | 4.3 | 2.9 | (6.7) | |

Core Operating Profit (EBIT) and Core EBITA

The reconciliation from Operating profit (EBIT), reconciled in the Consolidated Income Statement, to Core operating profit (EBIT) and Core EBITA is as follows:

| 2024 by Business Unit in CHF millions | Operating profit (EBIT) | Fair value ad- justment relat- ed to employee benefit expens- es | Legal case set- tlement | Core operating profit (EBIT) | Amortization | Core EBITA |
|---|----------------------------|--|----------------------------|------------------------------------|--------------|---------------|
| Healthcare | 83.9 | - | 0.2 | 84.1 | 3.2 | 87.3 |
| Consumer Goods | 40.5 | - | 1.6 | 42.1 | 1.6 | 43.7 |
| Performance Materials | 58.6 | - | - | 58.6 | 4.7 | 63.3 |
| Technology | 8.6 | - | - | 8.6 | 1.3 | 9.9 |
| Other/Elimination | (31.0) | 1.2 | - | (29.8) | 0.8 | (29.0) |
| Group Total | 160.6 | 1.2 | 1.8 | 163.6 | 11.6 | 175.2 |

| 2023 by Business Unit in CHF millions | Operating profit (EBIT) | Fair value ad- justment relat- ed to employee benefit expens- es | Non-recurring share of result in associates | Core operating profit (EBIT) | Amortization | Core EBITA |
|---|----------------------------|--|---|------------------------------------|--------------|---------------|
| Healthcare | 78.6 | - | - | 78.6 | 2.6 | 81.2 |
| Consumer Goods | 38.8 | - | - | 38.8 | 2.2 | 41.0 |
| Performance Materials | 62.3 | - | - | 62.3 | 4.9 | 67.2 |
| Technology | 12.1 | - | - | 12.1 | 1.6 | 13.7 |
| Other/Elimination | (33.3) | 0.9 | 3.2 | (29.2) | 1.0 | (28.2) |
| Group Total | 158.5 | 0.9 | 3.2 | 162.6 | 12.3 | 174.9 |

The fair value adjustment related to employee benefit expenses is included in Employee benefit expenses in the Consolidated Income Statement.

The legal case settlement is included in Other operating expenses in the Consolidated Income Statement.

The non-recurring share of results in associates relates to the Group's share of FVTPL revaluation losses of an associate's outstanding convertible notes included in Share of profit and loss of associates and joint ventures in the Consolidated Income Statement.

Core Operating Profit (EBIT) and Core Operating Profit Before Amortization (EBITA) margin:

Defined as Core operating profit (EBIT) divided by Net sales, respectively Core operating profit before amortization (EBITA) divided by Net sales.

Core Profit After Tax

The reconciliation from Profit after tax in the Consolidated Income Statement, to Core profit after tax is as follows:

| in CHF millions | January – June 2024 | January – June 2023 |
|--|------------------------|------------------------|
| Profit after tax | 114.8 | 107.1 |
| Non-recurring share of result in associates | - | 3.2 |
| Fair value adjustment related to employee benefit expenses | 1.2 | 0.9 |
| Loss on sale of subsidiaries | - | 1.9 |
| Expense/(Income) from financial instruments | 0.4 | (6.7) |
| Legal case settlement | 1.8 | - |
| Core profit after tax | 118.2 | 106.4 |

Expense/(Income) from financial instruments relates to FVTPL revaluation gains of convertible notes issued to an associate and is included in the Financial income and expense in the Consolidated Income Statement.

Free Cash Flow

The reconciliation from Net cash flows from operating activities in the Consolidated Cash Flow Statement to Free cash flow is as follows:

| in CHF millions | January – June 2024 | January – June 2023 |
|---|------------------------|------------------------|
| Net cash flows from operating activities | 211.2 | 235.5 |
| Repayment leases | (31.5) | (40.1) |
| Purchase of property, plant and equipment | (16.7) | (14.0) |
| Purchase of intangible assets | (2.2) | (7.3) |
| Purchase trademarks/licences | - | 4.9 |
| Free cash flow | 160.8 | 179.0 |

Cash Conversion

Cash conversion is calculated as Free cash flow as percentage of Core profit after tax:

| in CHF millions | January – June 2024 | January – June 2023 |
|-----------------------|------------------------|------------------------|
| Free cash flow | 160.8 | 179.0 |
| Core profit after tax | 118.2 | 106.4 |
| Cash conversion | 136.0% | 168.2% |

Net Operating Capital (NOC)

Net operating capital is the capital invested in the business and is calculated from the Consolidated Statement of Financial Position as follows:

| in CHF millions | June 30, 2024 | December 31, 2023 | December 31, 2022 |
|-----------------------------|------------------|----------------------|----------------------|
| Total assets | 5,538.5 | 5,471.2 | 5,878.7 |
| Financial assets | (42.6) | (39.0) | (31.4) |
| Cash and cash equivalents | (501.6) | (687.2) | (636.4) |
| Total liabilities | (3,767.6) | (3,733.3) | (4,052.4) |
| Current borrowings | 89.1 | 211.9 | 155.3 |
| Non-current borrowings | 422.7 | 468.8 | 523.4 |
| Net operating capital (NOC) | 1,738.5 | 1,692.4 | 1,837.2 |

Core Return on Net Operating Capital (RONOC)

Core return on net operating capital is calculated from the Consolidated Income Statement and the Consolidated Statement of Financial Position as follows:

| in CHF millions | June 30, 2024 | December 31, 2023 | December 31, 2022 |
|---|------------------|----------------------|----------------------|
| Core Operating profit (EBIT) | 327.2 | 329.9 | - |
| Net operating capital (NOC) | 1,738.5 | 1,692.4 | 1,489.9 |
| Average NOC current and previous period | 1,715.5 | 1,764.8 | - |
| Core return on net operating capital (RONOC) ¹ | 19.1% | 18.7% | - |

¹ The return on NOC is based on an annualized EBIT.

Core Return on Equity (ROE)

The Core return on equity is calculated from the Consolidated Income Statement and the Consolidated Statement of Financial Position as follows:

| in CHF millions | June 30, 2024 | December 31, 2023 |
|---|------------------|----------------------|
| Core profit after tax | 236.4 | 206.0 |
| Non-controlling interest | (7.2) | (7.9) |
| Core profit attributable to the shareholders of DKSH Holding Ltd. | 229.2 | 198.1 |
| Equity attributable to the shareholders of DKSH Holding Ltd. | 1,714.8 | 1,686.9 |
| Core return on equity (ROE) ¹ | 13.4% | 11.7% |

¹ The return on equity is based on an annualized Core Profit attributed to the shareholders of DKSH Holding Ltd. and annualized Non-controlling interest.

Equity Ratio

The Equity ratio is calculated from the Consolidated Statement of Financial Position as follows:

| in CHF millions | June 30, 2024 | December 31, 2023 |
|-------------------|------------------|----------------------|
| Total equity | 1,770.9 | 1,737.9 |
| - Total assets | 5,538.5 | 5,471.2 |
| Equity ratio | 32.0% | 31.8% |

Net Cash/(Debt)

The reconciliation from Cash and cash equivalents in the Consolidated Statement of Financial Position to Net cash/(debt) is as follows:

| in CHF millions | June 30, 2024 | December 31, 2023 |
|---------------------------|------------------|----------------------|
| Cash and cash equivalents | 501.6 | 687.2 |
| Current borrowings | (89.1) | (211.9) |
| Non-current borrowings | (422.7) | (468.8) |
| Net cash/(debt) | (10.2) | 6.5 |

Disclaimer

This publication may contain forward-looking statements that can be identified by words such as "expected," "estimated," "planned," "potential" or similar expressions as to DKSH's expectations concerning future developments of its business, products and the markets in which it operates and the political, economic, financial, legal and regulatory environment. A number of risks, uncertainties and other important internal and external factors could cause actual developments and results to differ materially from DKSH's expectations or other statements expressed in such forward-looking statements. These factors include, but are not limited to, future developments in the markets in which DKSH operates or to which it is exposed; the effect of possible political, economic, financial, legal and regulatory developments; changes in accounting standards or policies, and accounting determinations or interpretations affecting the recognition of revenue, gain or loss, the valuation of goodwill and other matters; and DKSH's ability to retain and attract key employees. In addition, DKSH's business and financial performance could be affected by other factors identified in its past and future filings and reports, including those filed with SIX Swiss Exchange. DKSH does not undertake any obligation to update or amend its forward-looking statements contained in this publication as a result of new information, future events, or otherwise. DKSH's financial statements are prepared in accordance with IFRS Accounting Standards and presented in Swiss francs. DKSH also uses certain non-IFRS financial measures, such as NOC, Core RONOC, Core ROE, EBIT margin, free cash flow or net debt. DKSH uses these non-IFRS financial measures as supplemental indicators of its operating performance and financial position. These measures do not have any standardized meaning prescribed by IFRS Accounting Standards and should not be viewed as alternatives to measures of operating or financial performance calculated in accordance with IFRS Accounting Standards.

Publisher

DKSH Holding Ltd. Wiesenstrasse 8 P. O. Box 888 8034 Zurich Switzerland Phone +41 44 386 7272

Investor and Media Relations

Till Leisner investors@dksh.com Phone + 41 44 386 7272