



P.P. CH-4614 Hägendorf **A-PRIORITY** *DIE POST*

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Shareholder
Mr. Thomas Muster

Number of shares: 1'000



Reply form 86th Ordinary General Meeting of DKSH Holding Ltd. on March 21, 2019

You can order an admission card and issue instructions either electronically or by post:

Electronic response (no later than March 19, 2019, 12:00 p.m. CET)

If you would like to order your admission card electronically or issue instructions electronically, please go to www.netvote.ch/dksh or scan the adjacent QR code.
Please use the login data below:



Username: XXXXX-XXXX

Password: XXXXXXXX

Reply Form by post

I/we will attend the Ordinary General Meeting in person and ask you to send me/us an admission card.

or

Appointment of proxy

Pursuant to the Swiss Federal Ordinance Against Excessive Compensation in Public Corporations (OAEC), since January 1, 2014 voting representation by the Corporate and the Custody Proxy are no longer permitted. If DKSH Holding Ltd. or members of the Board of Directors or of the Executive board are appointed as proxies, the power of attorney will be delegated to the Independent Proxy. Pursuant to para 11 of the Articles of Association a shareholder with voting rights may be represented by the Independent Proxy, his or her legal representative as duly authorized or a third party with written power of attorney, who does not need to be a shareholder.

I/we shall not attend the Ordinary General Meeting in person and hereby appoint as my/our proxy to vote my/our shares at the Ordinary General Meeting (Please indicate name and postal address):

I/we duly authorize the Independent Proxy, Mr. Ernst A. Widmer, Bahnhofstrasse 48, P.O. Box 2786, 8022 Zurich, Switzerland or, should he not be available, the Independent Proxy as appointed by the Board of Directors as substitute, to duly represent me/us at the Ordinary General Meeting 2019.

Upon due execution of this form I/we authorize the respective Independent Proxy to vote in accordance to the proposals of the Board of Directors save for any other specific written instructions (incl. general instructions). This also applies to additional agenda items or amendments to the published agenda items. Instructions to the Independent Proxy deviating from the proposals of the Board of Directors may be given on the back of this page.

The granting of proxy pursuant to the options mentioned above shall only be recognized if the form is validly signed.

Date: _____

Signature: _____

Signature¹: _____

¹ A second signature is mandatory if it is required to make a proxy legally valid.

Instruction form

Voting instructions to the Independent Proxy

Specific Instructions

	Yes	No	Abstain
1. Approval of the Financial Statements of DKSH Holding Ltd. and the Group Consolidated Financial Statements of the DKSH Group for the Financial Year 2018; Reports of the Statutory Auditors Approval of the Financial Statements of DKSH Holding Ltd. and the Group Consolidated Financial Statements of the DKSH Group for the financial year 2018	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. Appropriation of available earnings as per balance sheet 2018 and declaration of dividend Distribution of a dividend as proposed in the invitation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. Discharge from Liability of the members of the Board of Directors and of the Senior Executive Team for the Financial Year 2018 Granting of discharge from liability to each member of the Board of Directors and of the Senior Executive Team for the financial year 2018	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. Approval of the compensation of the members of the Board of Directors and the Senior Executive Team			
4.1 Compensation of the Board of Directors Approval of the maximum aggregate amount of the compensation of the Board of Directors for the term of office until the next Ordinary General Meeting	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4.2 Compensation of the Senior Executive Team Approval of the maximum aggregate amount of the compensation of the members of the Senior Executive Team for the financial year 2020	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5. Elections of the members of the Board of Directors, election of the Chairman of the Board of Directors and elections of the members of the Nomination and Compensation Committee			
5.1 Elections of the members of the Board of Directors			
Re-election of Dr. Frank Ch. Gulich	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Re-election of Mr. Adrian T. Keller	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Re-election of Mr. Andreas W Keller	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Re-election of Prof. Dr. Annette G. Köhler	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Re-election of Dr. Hans Christoph Tanner	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Re-election of Ms. Eunice Zehnder-Lai	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Election of Dr. Wolfgang Baier	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Election of Mr. Jack Clemons	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Election of Mr. Marco Gadola	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5.2 Election of the Chairman of the Board of Directors Election of Mr. Adrian T. Keller as Chairman of the Board of Directors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5.3 Elections of the members of the Nomination and Compensation Committee			
Re-election of Dr. Frank Ch. Gulich	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Re-election of Ms. Eunice Zehnder-Lai	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Election of Mr. Andreas W Keller	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5.4. Re-election of the Statutory Auditors Re-election of Ernst & Young Ltd., Zurich, as Statutory Auditors of DKSH Holding Ltd. for the financial year 2019	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5.5. Re-election of the Independent Proxy Re-election of Mr. Ernst A. Widmer, Zurich, as Independent Proxy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

General Instructions

In case of unannounced proposals to agenda items or if new agenda items are being proposed (art. 700 para. 3 CO) I/we authorize the Independent Proxy to vote as follows:

- According to the proposal of the Board of Directors
 Against unannounced proposals and/or new agenda items
 Abstain from voting



Please tick the relevant box. Signature on front side.

To the extent that you do not issue any specific instruction in relation to the individual agenda items set out above (including in relation to proposals not mentioned in the invitation), you hereby instruct the Independent Proxy to vote pursuant to the proposals of the Board of Directors.

(The original German text is binding)