

P.P. CH-4614
Hägendorf

A-PRIORITY DIE POST

Mr.
Bruce Muller
Hauptstrasse 222
4614 Hägendorf



Shareholder
Muller Bruce

Number of shares: 3'000



Reply form 90th Ordinary General Meeting of DKSH Holding Ltd. on March 16, 2023

You can order an admission card or issue instructions either electronically or by post:

Electronic response (deadline: March 14, 2023, 12:00 noon CET)

If you would like to order your admission card or issue your power of attorney and voting instructions to the Independent Proxy electronically, please go to <https://dksh.netvote.ch> or scan the adjacent QR code. Please use the login data below:

Username: DKS-1024835

Password: ekt5u8ak



Reply Form by post (we must have received your reply form at the address indicated on the reply envelope by March 14, 2023, at the latest)

I/we will attend the Ordinary General Meeting in person and ask you to send me/us an admission card.

or

Appointment of proxy

Pursuant to para 11 of the Articles of Association a shareholder registered in the share register with voting rights may be represented by the Independent Proxy, his or her legal representative or a third party with written power of attorney, who does not need to be a shareholder.

If DKSH Holding Ltd. or members of the Board of Directors or of the Executive Committee are appointed as proxies, the power of attorney will be delegated to the Independent Proxy.

I/we shall not attend the Ordinary General Meeting in person and hereby appoint as my/our proxy to vote my/our shares at the Ordinary General Meeting (Please indicate name and postal address):

I/we duly authorize the Independent Proxy, Mr. Ernst A. Widmer, EAW Legal, Beethovenstrasse 5, CH-8002 Zurich, Switzerland or, should he not be available, the Independent Proxy as appointed by the Board of Directors as substitute, to duly represent me/us at the Ordinary General Meeting.

With the due execution of this form I/we authorize the respective Independent Proxy to vote in accordance with the proposals of the Board of Directors save for any deviating written instructions (incl. general instructions) given with respect to a specific agenda item on the back of this page. This also applies to additional agenda items or amendments to the published agenda items. Instructions to the Independent Proxy deviating from the proposals of the Board of Directors may be given on the back of this page.

The granting of proxy pursuant to the options mentioned above shall only be recognized if the form is validly signed.

Date: _____

Signature: _____

Signature¹: _____

¹ A second signature is mandatory if it is required to make a proxy legally valid.

Instruction form

Voting instructions to the Independent Proxy

Specific instructions

	Yes	No	Abstain
1. Approval of the Financial Statements of DKSH Holding Ltd. and the Group Consolidated Financial Statements of the DKSH Group for the Financial Year 2022			
Approval of the Financial Statements of DKSH Holding Ltd. and the Group Consolidated Financial Statements of the DKSH Group for the financial year 2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. Appropriation of available earnings as per balance sheet 2022 and declaration of dividend			
Distribution of a dividend as proposed in the invitation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. Discharge from liability of the members of the Board of Directors and of the Executive Committee for the Financial Year 2022			
Granting of discharge from liability to each member of the Board of Directors and of the Executive Committee for the financial year 2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. Revision of the Articles of Association of DKSH Holding AG Ltd.			
Amendment of the Articles of Association as proposed in the invitation			
4.1 Purpose of the Company	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4.2 Introduction of a conditional capital	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4.3 Shares and capital structure	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4.4 Restriction on transferability	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4.5 Shareholders' Rights, General Meeting and Announcements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4.6 Board of Directors, Remuneration and External Mandates	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5. Approval of the compensation of the members of the Board of Directors and the Executive Committee			
5.1 Compensation of the Board of Directors			
Approval of the maximum aggregate amount of the compensation of the Board of Directors in the amount of CHF 2'800'000 for the term of office until the next Ordinary General Meeting	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5.2 Compensation of the Executive Committee			
Approval of the maximum aggregate amount of the compensation of the Executive Committee in the amount of CHF 19'500'000 for the financial year 2024	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6. Elections of the members of the Board of Directors, re-election of the Chairman of the Board of Directors and elections of the members of the Nomination and Compensation Committee			
6.1 Separate re-elections of the current members of the Board of Directors			
Dr. Wolfgang Baier	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mr. Jack Clemons	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mr. Marco Gadola	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mr. Adrian T. Keller	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mr. Andreas W. Keller	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Prof. Dr. Annette G. Köhler	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Dr. Hans Christoph Tanner	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ms. Eunice Zehnder-Lai	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Election of Mr. Gabriel Baertschi as a new member of the Board of Directors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6.2 Re-election of the Chairman of the Board of Directors			
Re-election of Mr. Marco Gadola as Chairman of the Board of Directors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6.3 Elections of the members of the Nomination and Compensation Committee			
6.3a Separate re-election of each of the following members of the Board of Directors as members of the Nomination and Compensation Committee			
Mr. Adrian T. Keller	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ms. Eunice Zehnder-Lai	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6.3b Election of Mr. Gabriel Baertschi as new member of the Nomination and Compensation Committee	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7. Re-election of the Statutory Auditors			
Re-election of Ernst & Young Ltd., Zurich, as Statutory Auditors of DKSH Holding Ltd. for the financial year 2023	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8. Re-election of the Independent Proxy			
Re-election of Mr. Ernst A. Widmer, Zurich, as Independent Proxy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

General Instructions

In case of unannounced proposals to agenda items or if new agenda items are being proposed (art. 704b CO) I/we authorize the Independent Proxy to vote as follows:

- According to the proposal of the Board of Directors
 Against unannounced proposals and/or new agenda items
 Abstain from voting



Please tick the relevant box. Signature on front side.

To the extent that you do not issue any specific instruction in relation to the individual agenda items set out above (including in relation to proposals not mentioned in the invitation), you hereby instruct the Independent Proxy to vote pursuant to the proposals of the Board of Directors. (The original German text is binding)